Akermoor Ltd
Company No. 16669327
28 Churchways Avenue, Bristol, BS7 8SL, UK

Website: https://akermoor.co.uk

Akermoor Ltd – Terms of Business

Last updated: 24 November 2026
Contact: legal@akermoor.co.uk
Audit ID: TERMS-202611241956-c7260f

Akermoor Ltd – Terms of Business
Company No. 16669327 – Registered in England & Wales
Registered Office: 28 Churchways Avenue, Bristol, BS7 8SL, UK
Effective from: 24 November 2026

1. Scope of Work
Akermoor Ltd provides strategic, board-level advisory services focused on Vision and Strategy. We do not perform operational delivery, program execution, or regulated financial activity.

2. Restricted Activity Disclaimer
Akermoor Ltd does not arrange or negotiate investments, approve or communicate financial promotions (FSMA 2000 s21), or conduct regulated due diligence or investment analysis. Any introductions are strictly introducer-only, not recommendations or promotions.

3. Due Diligence Limitation
Where Akermoor Ltd provides reviews, they are non-exhaustive, high-level assessments. All such documents carry a HOLD HARMLESS notice and must not be relied on as audits or verifications.

4. Fees and Payment
Engagement letters or proposals set out the agreed fee structure. Fees may be fixed, retainer-based, or day-rate. Akermoor Ltd is not VAT registered, so invoices are issued without VAT unless that status changes.
Invoices are issued monthly in arrears unless otherwise stated and are payable within 14 calendar days. Late payments may incur interest at 4% per annum above the Bank of England base rate and work may be suspended until sums are settled. Scope variations requested by the client will be costed and agreed before work starts.

5. Expenses and Third-Party Costs
Pre-approved expenses such as travel or specialist research may be recharged with evidence provided on request. Akermoor Ltd does not procure or contract third-party suppliers on the client's behalf; external costs remain direct agreements between the client and supplier.

6. Client Responsibilities
Clients will provide timely access to personnel, information, and systems; ensure information supplied is accurate and complete; designate a primary contact able to give instructions; and retain responsibility for decisions, regulatory compliance, and implementation.

7. Deliverables and Reliance
Outputs are advisory and for internal use only. Distribution to third parties requires prior written consent and must retain the HOLD HARMLESS wording and attribution to Akermoor Ltd. No warranties are given for future performance, funding outcomes, or regulatory approvals.

8. Confidentiality
Both parties will keep confidential information secure and use it only for the engagement. Exceptions apply where information is public, independently developed, or legally required to be disclosed. Credential references require client consent.

9. Intellectual Property
Pre-existing intellectual property remains with the originating party. Clients receive a non-exclusive, non-transferable licence to use deliverables internally. Akermoor Ltd may reuse methodologies, know-how, and non-confidential learnings.

10. Conflicts of Interest and Introductions
Potential conflicts will be disclosed and mitigated. Introductions to investors, partners, or suppliers are on an introducer-only basis and clients must conduct their own diligence and contract directly.

11. Anti-Bribery and Ethical Conduct
Both parties comply with anti-bribery, corruption, modern slavery, and tax evasion laws. Akermoor Ltd maintains proportionate policies and training. Clients warrant that no requests will cause a breach of such obligations.

12. Data Protection
Each party is an independent controller for personal data processed. Akermoor Ltd processes limited personal data in line with its Privacy Policy. Clients warrant lawful collection of shared data and that it may be used solely to deliver the services. Appropriate technical and organisational measures will be implemented by each party.

13. Liability
Liability for death, personal injury, or fraud is not excluded. Otherwise, Akermoor Ltd's aggregate liability is capped at the greater of £50,000 or two times the fees paid in the preceding 12 months. Indirect, consequential, or profit losses are excluded. Clients indemnify Akermoor Ltd against third-party claims arising from use of advice contrary to the terms.

14. Insurance
Akermoor Ltd maintains professional indemnity and public liability insurance appropriate to the services and can provide evidence on request.

15. Termination
Either party may terminate with 14 days' written notice or immediately for material breach not remedied within seven days. Fees for work performed and committed expenses remain payable on termination.

16. Governing Law and Jurisdiction
These terms are governed by the laws of England and Wales with exclusive jurisdiction of its

courts.

17. Notices
Formal notices are sent by email to legal@akermoor.co.uk or by recorded delivery to the registered office addresses. Emails are deemed received after one business day and post after two UK business days.

18. Updates to These Terms
Terms may be updated by publishing a revised version online. Material changes will be communicated to active clients. Continued use of services confirms acceptance.

19. Contact
Questions should be directed to legal@akermoor.co.uk.

We do not provide FCA-regulated services, do not approve or communicate financial promotions, and do not arrange deals in investments.

Structured Data Snapshot

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